



Key challenges in the management of Big Data

for the institution and the individual

Barteld Braaksma

25 October 2018



Centraal Bureau voor de Statistiek (CBS)



- Established 1899, 5 employees at Binnenhof
- 1949-1973: 23 locations in The Hague
- 1973-2008: Voorburg
- 2008-now : Leidschenveen
- 1978-now : Heerlen
- Since 10-10-10: Bonaire

Two (three) offices- or sixteen?



- 1982: 3600 employees
- 2018: 1800 employees

Most employees now with higher (HBO/WO) education





Urban Data Center

Leiden

Groningen

Departmental data center (2x)

Rural data center

Academic data center

Provincial data center

CBS has started to create Urban Data Centers

To connect CBS data and CBS data-expertise to cities leading to:

- *a better understanding of a city*
- *better informed city decisions*
- *better city finances*
- *harmonized and standardized data (local – regional – national – international)*

'16

'17

'18



A statistical treasure chest



Statistics Netherlands (CBS) enables people to have debates on social issues on the basis of reliable statistical information

Confidentiality protected by law (GDPR and CBS Act)

Statistical results next to data on individual persons, companies, etcetera

CBS products and services

Traditional

- ✓ Regular official statistics (annual, quarterly, monthly, ...)
- ✓ Press releases and other publications
- ✓ Dissemination to EU, IMF, OECD, UN, ...
- ✓ Machine-readable open data
- ✓ Microdata access for scientific purposes
- ✓ Commissioned statistics
- ✓ Applied research
- ✓ Statistical software
- ✓ Statistical training

New and under construction

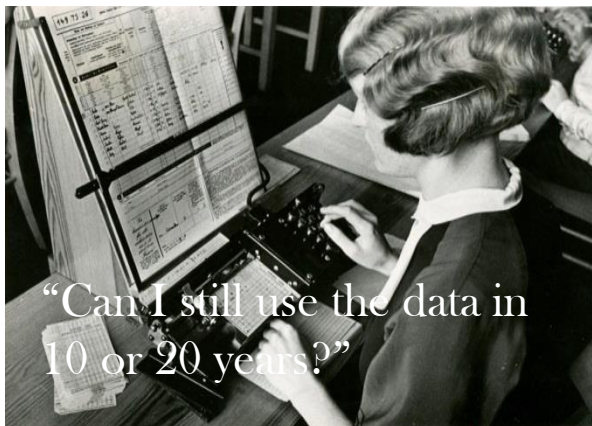
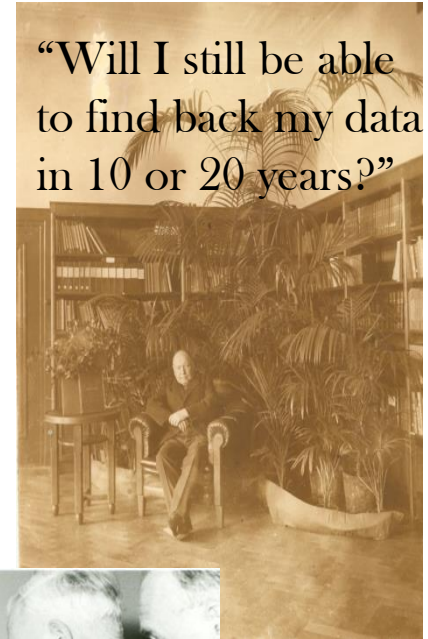
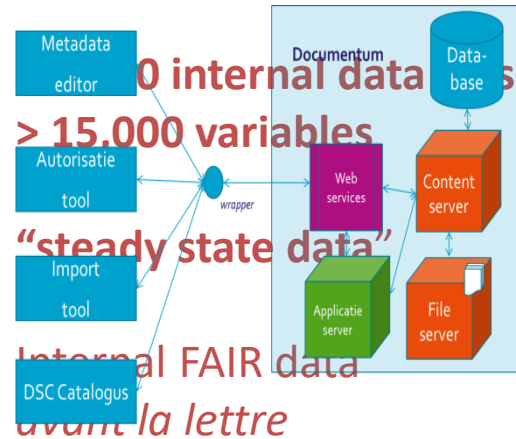
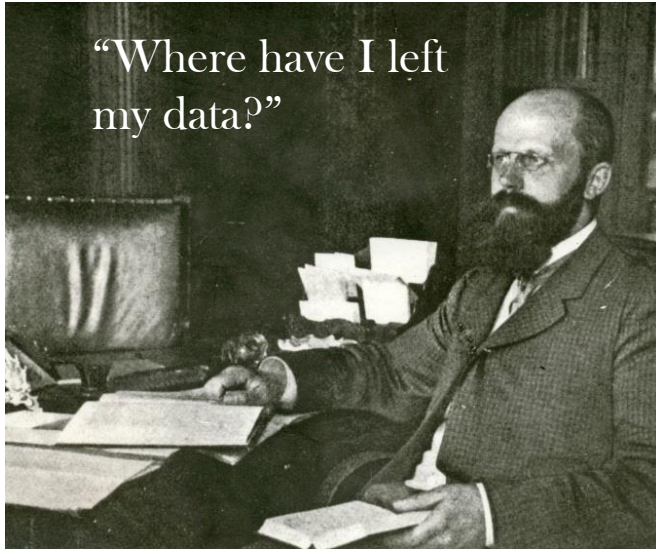
- ✓ Urban Data Centers
- ✓ Statistical consultancy
- ✓ Third party data services
- ✓ Experimental statistics
- ✓ Data camps and hackathons
- ✓ CBS Academy
- ✓ Information dialogue

*CBS was elected
best government organisation
of the year 2015*



BESTE 2015
OVERHEIDS
ORGANISATIE
VAN HET JAAR

Data Service Centre (DSC) for internal data management



But: is the time of statistics over?



In a post-truth world, statistics could provide an essential public service
John Pullinger

(National Statistician UK)

By combining the best of both worlds

Statistics Netherlands

<https://www.theguardian.com/politics/2017/jan/19/crisis-of-statistics-big-data-democracy>

Data, data everywhere

Information has gone from scarce to superabundant.

The
Economist



CBS answer: Center for Big Data Statistics



Center for
Big Data Statistics

- Academic, public, private partners
- Both national and international
- Various relationships

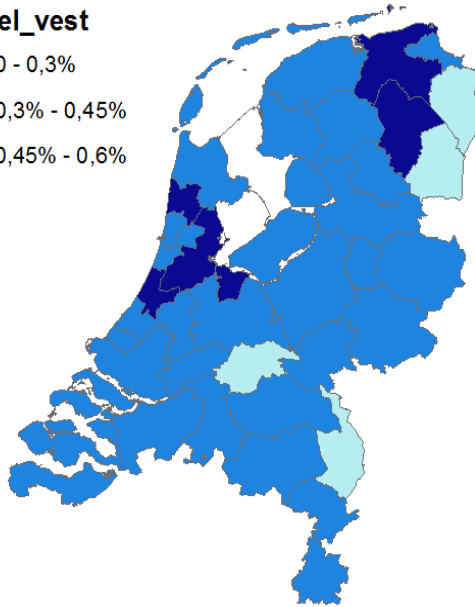
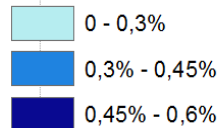


Measuring the internet economy in The Netherlands



Cat D

aandeel_vest



Main research question:

“What is the importance of the internet to the Dutch economy?”

The aim of the research project was fourfold:

1. Determine a pragmatic definition of “the internet economy”
2. Show the importance and size of the internet economy in NL
3. Show the possibilities of new measurement methods
4. Explain differences from regular statistics/concepts



Center for
Big Data Statistics



2.5 million Dutch websites
linked to business register



The Peppernut Index

seasonal cookies and candy



Omzetindex van sinterklaas snoepgoed in supermarkten

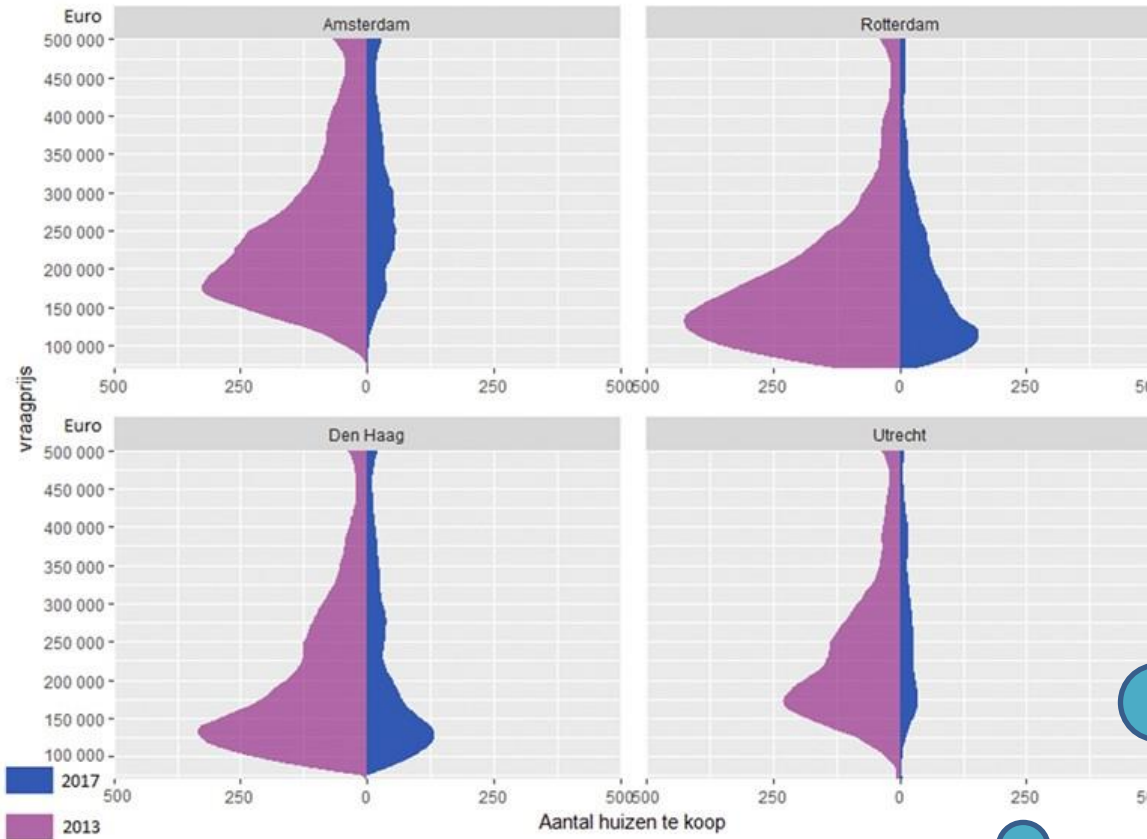
2015 (laatste 20 weken)=100



Could we say something about regional food patterns?



The Dutch online housing market



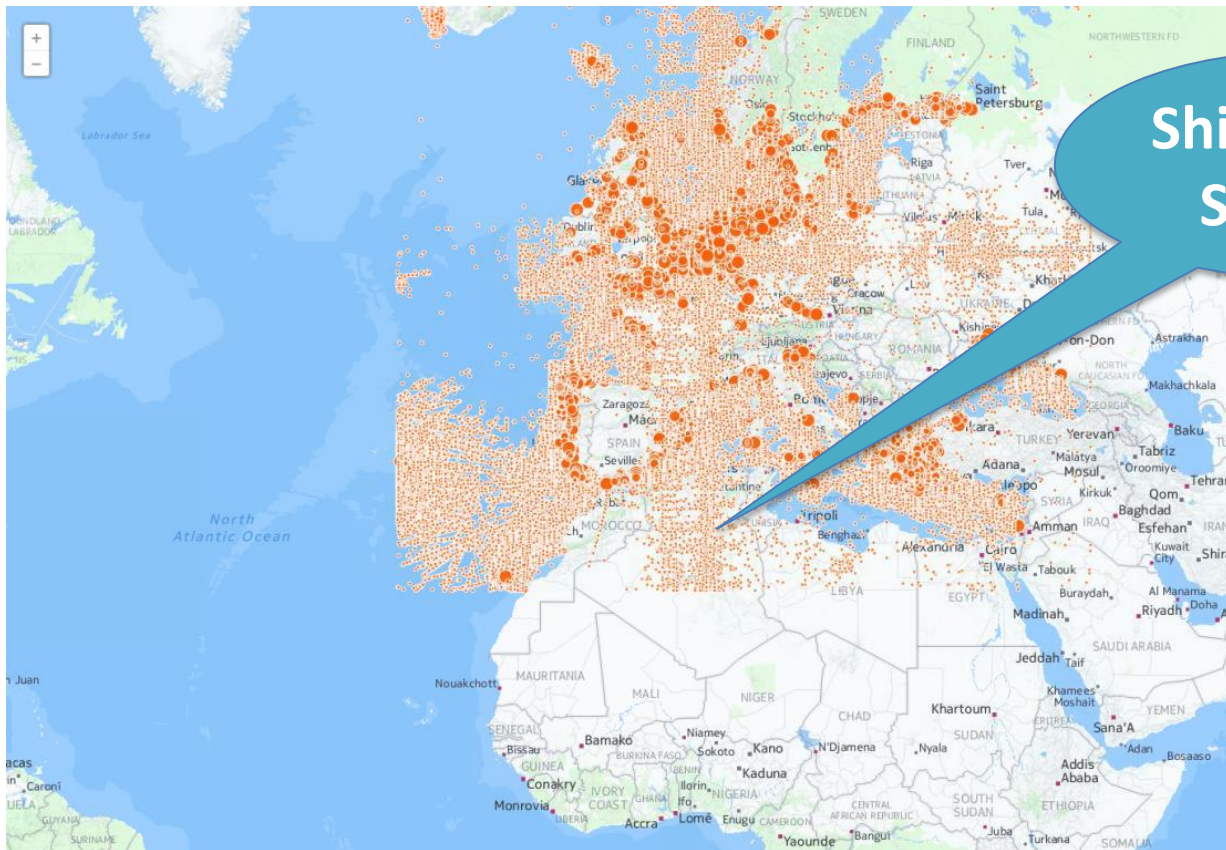
How to integrate such an API in the CBS environment?

Number of houses for sale online, 2013+2017

Source (API): **JAAP.NL**
ALLES OVER HUIZEN
[data services]

What about quality of big data?

AIS data from ships



Ships in the Sahara?

Automatic identification system
Worldwide standard using GPS-like sensors
For most ships obligatory



Center for
Big Data Statistics



Innovative collaboration models: CBS-UTwente Data Camp 2015

The Netherlands in bloom

Maaïke Hersevoort (CBS)
Hamed Mehdipoor (UT)

2013-02-24



2014-02-24



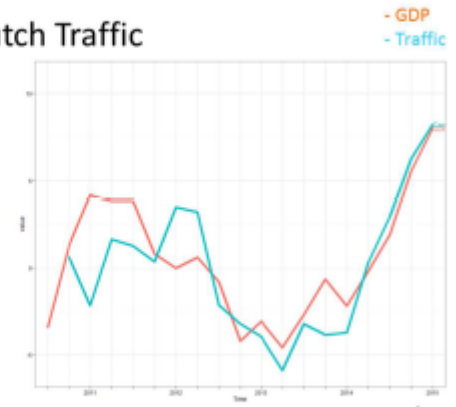
Do cars drive the economy?



Dan Ionita (UT) and Ronald van der stegen (CBS)

Dutch GDP and Dutch Traffic

- GDP vs Traffic
3% increase in GDP corresponds to 12% increase in traffic
- Traffic ahead of GDP
1 quarter
- Correlation
82% from 2010-Q3 till 2014-Q4
91% from 2011-Q2 till 2014-Q4



National bicycle counting week

Using the crowd with the help of students

METEN. WETEN. VERBETEREN.

Over het gebruik van de auto en het OV is veel bekend. Maar van de meer dan 14 miljoen fietsers in ons land weten we veel minder. Daarom onderzoeken we ieder jaar hoe we ons op de fiets verplaatsen, met welke snelheid, op welke tijdstippen, met hoeveel tegelijk en waar de grote vertragingen zijn. Hoe meer we weten, hoe meer we onze fietspaden kunnen verbeteren.

Heel Nederland telt mee
Op de kaart kun je zien hoeveel deelnemers per provincie meetellen.

Metingen in heel Nederland

- 42.658 deelnemers
- 2.585.423 km gefietst
- 18.93 km/u gemiddelde snelheid

Province	Participants
North-Netherlands	2.304
Friesland	749
North-Brabant	1.631
Limburg	3.601
Utrecht	6.080
North-Holland	8.402
South-Holland	5.069
Zeeland	433
West-Brabant	4.546
South-Brabant	1.081



Center for
Big Data Statistics

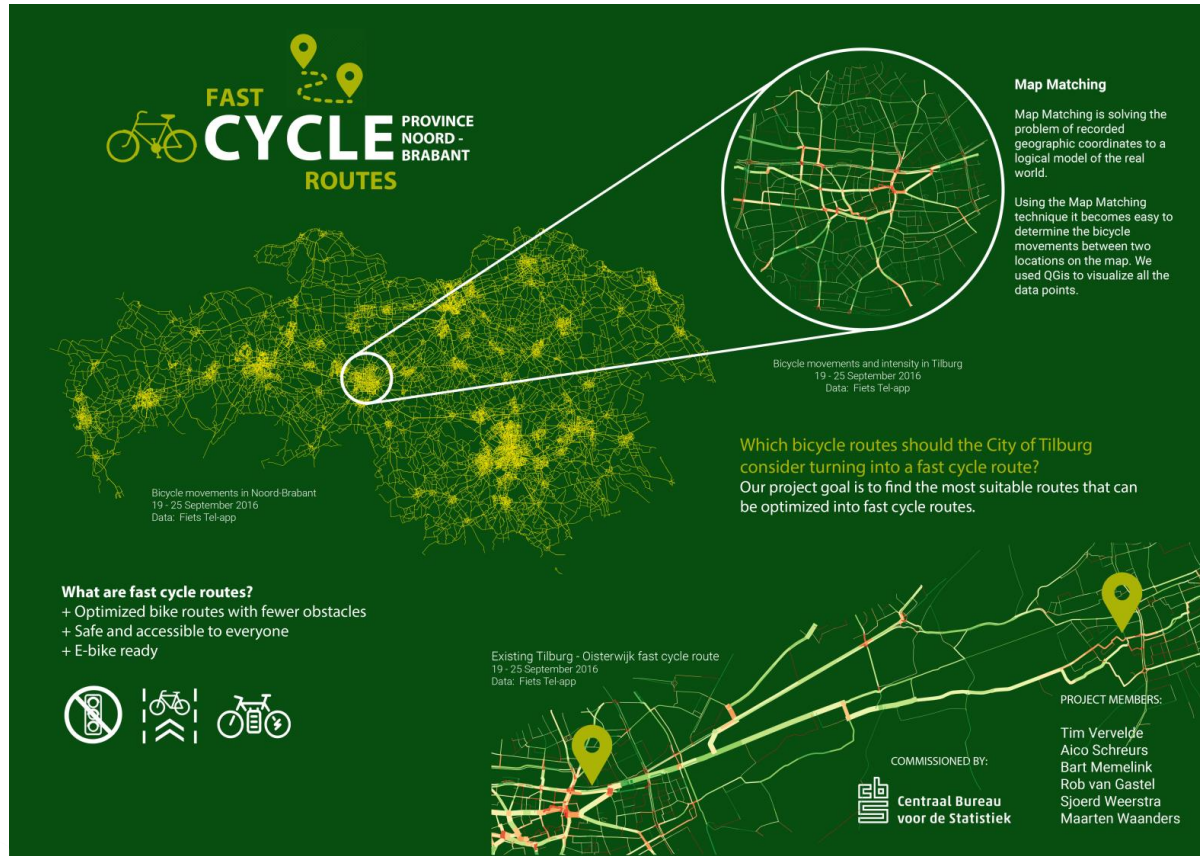


Can we turn this into statistics?



National bicycle counting week

Using the crowd with the help of students



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Yes we can! See also the [site](#)



Data dilemmas



Better data access for scientific research



From the [ODISSEI website](#):

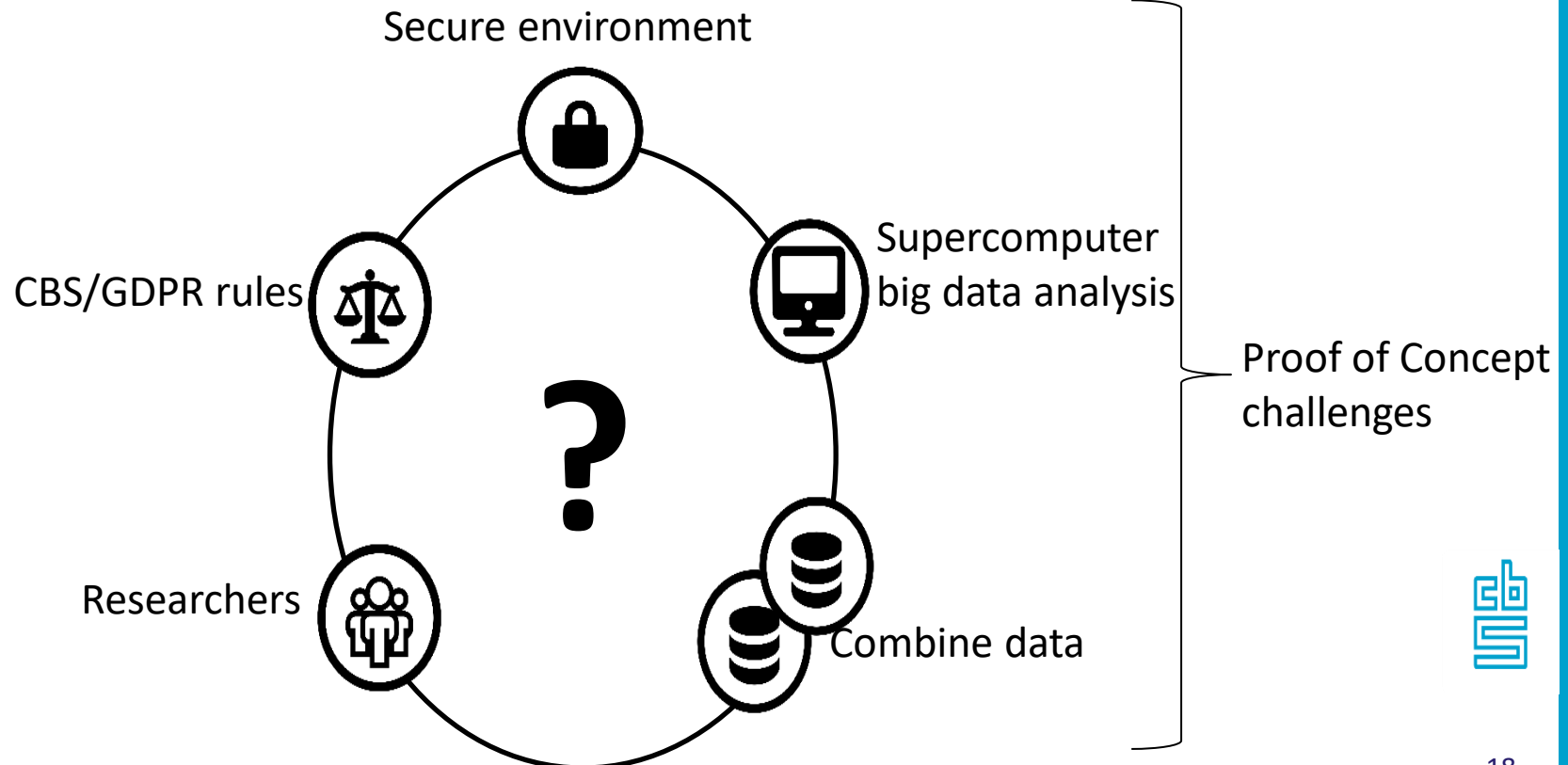
(Open Data Infrastructure for Social Science and Economic Innovations)

ODISSEI works to develop a **sustainable research infrastructure** for the social sciences in the Netherlands. Through ODISSEI, researchers within the social sciences will have **access to large-scale, longitudinal data collections** connected to registrations from Statistics Netherlands (CBS). (...)

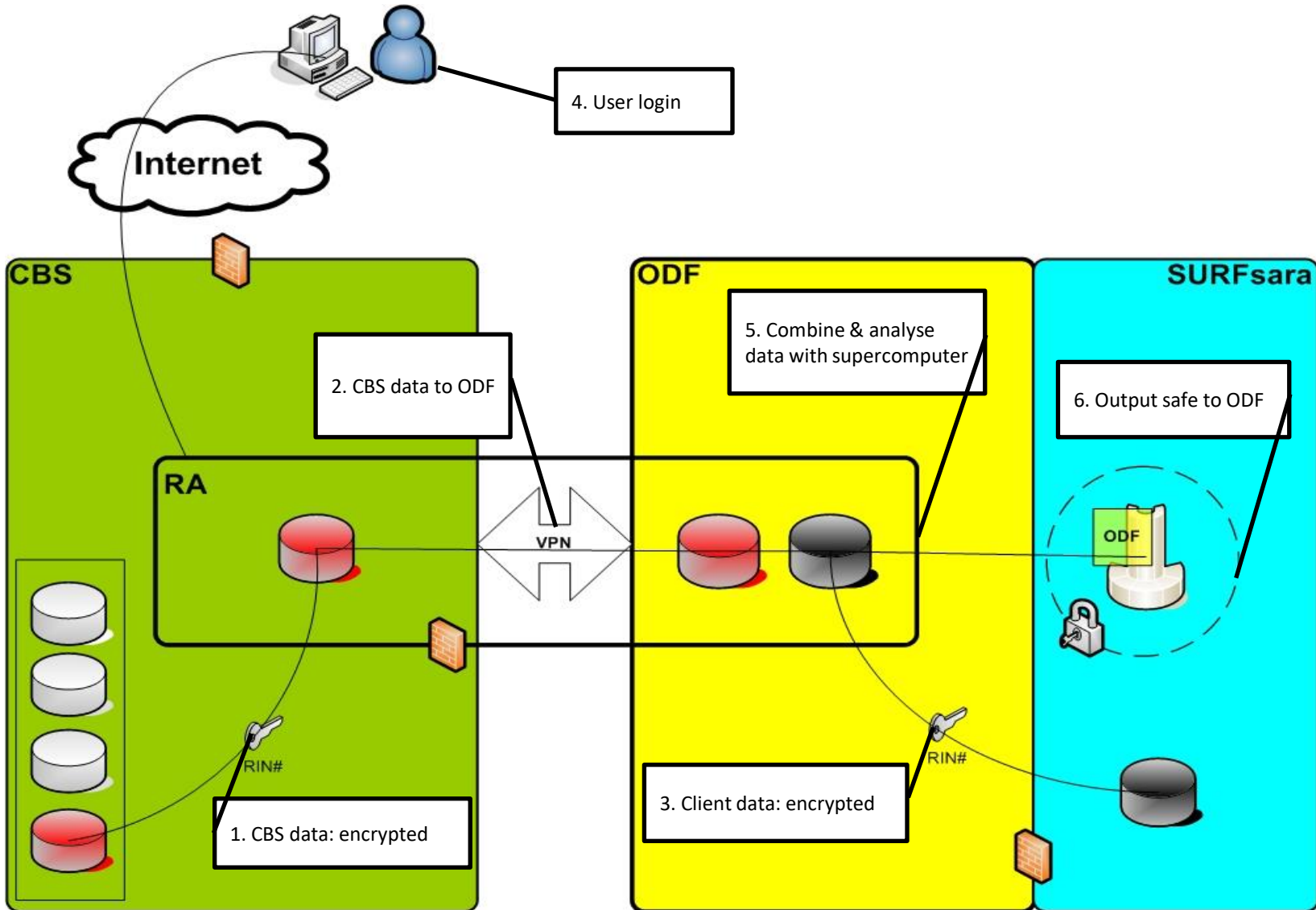
(...) The creation of a national data platform has been **included in the National Roadmap** for Large-Scale Scientific Infrastructure 2016-2020.



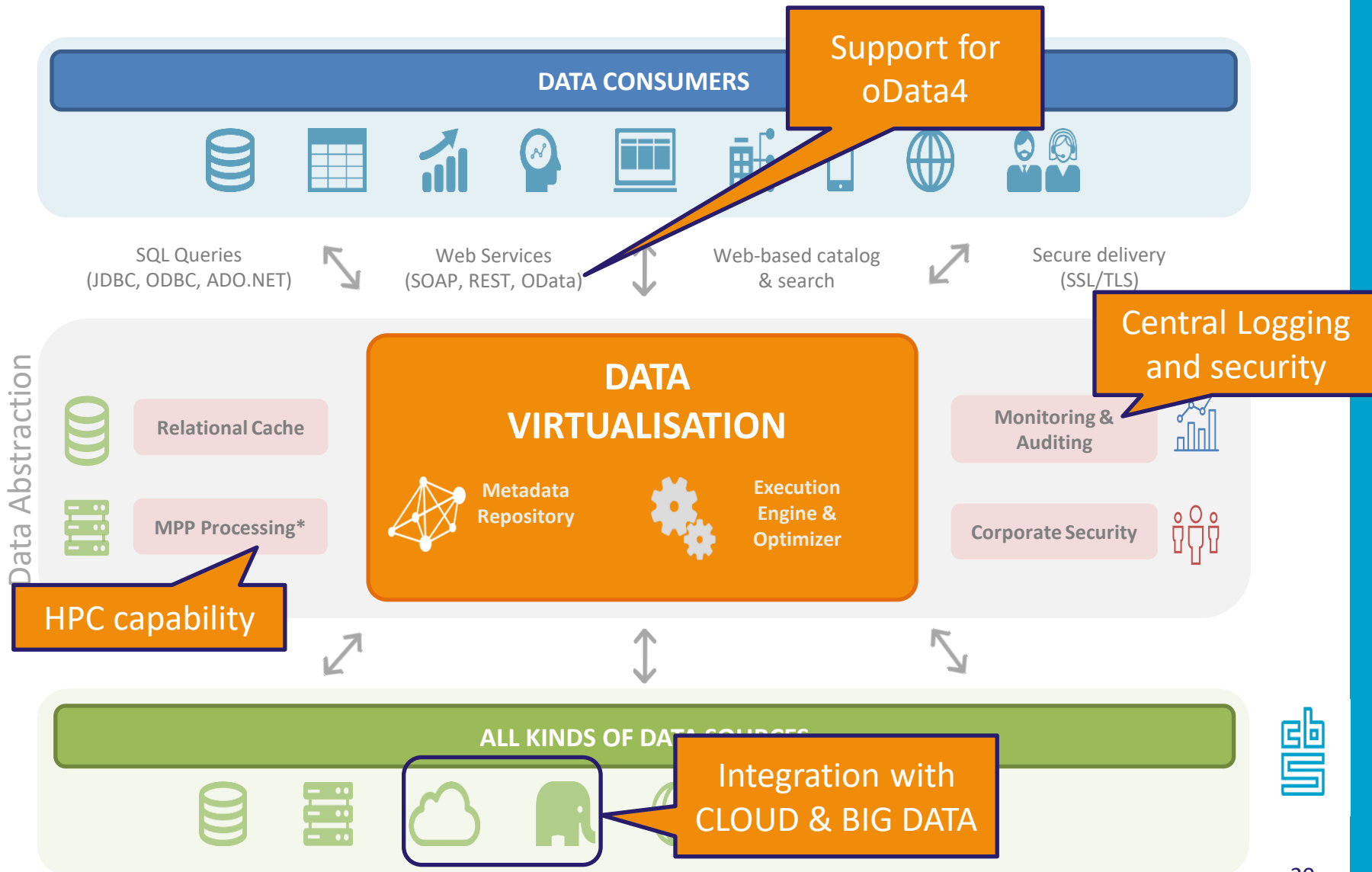
Proof of Concept ODF- ODISSEI Data Facility



ODF implementation



Towards a Data Virtualisation Architecture



* Massive Parallel Processing



Hal Varian 'On workers and managers'



The McKinsey Quarterly, Januari 2009:

I keep saying the sexy job in the next ten years will be statisticians (...)

Because now we really do have essentially free and ubiquitous data. So the complimentary scarce factor is the ability to understand that data and extract value from it.

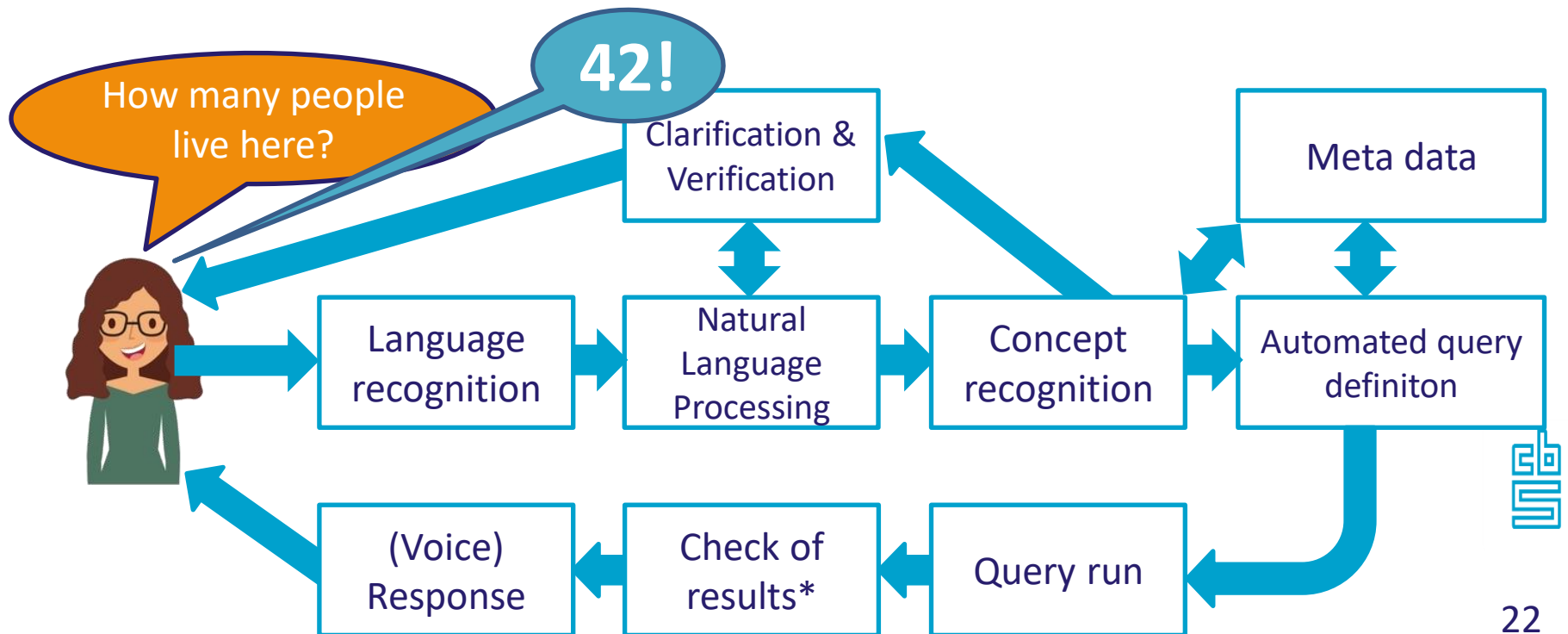
I think statisticians are part of it. (...) Managers need to be able to access and understand the data themselves.

- Chief economist at Google
- Emeritus professor at Berkeley

The Information Dialogue

“An **arbitrary user** can ask CBS any **arbitrary question** at any **arbitrary moment** via any **arbitrary platform** (desktop, tablet, mobile device).

Next, CBS **clarifies the question** in a partly or fully **automated dialogue** and, based on available content (text, images, data, audio, visuals and data visuals) a **single complete answer** is given in a format demanded by the user.”



Data is an EU priority

Data should be able to flow freely across borders and within a single data space. We need a coordinated and pan-European approach to make the most of data opportunities, building on strong EU rules to protect personal data and privacy.

And
How about access to privately held data for public use (government and research)?

European
Commission

#dataeconomy

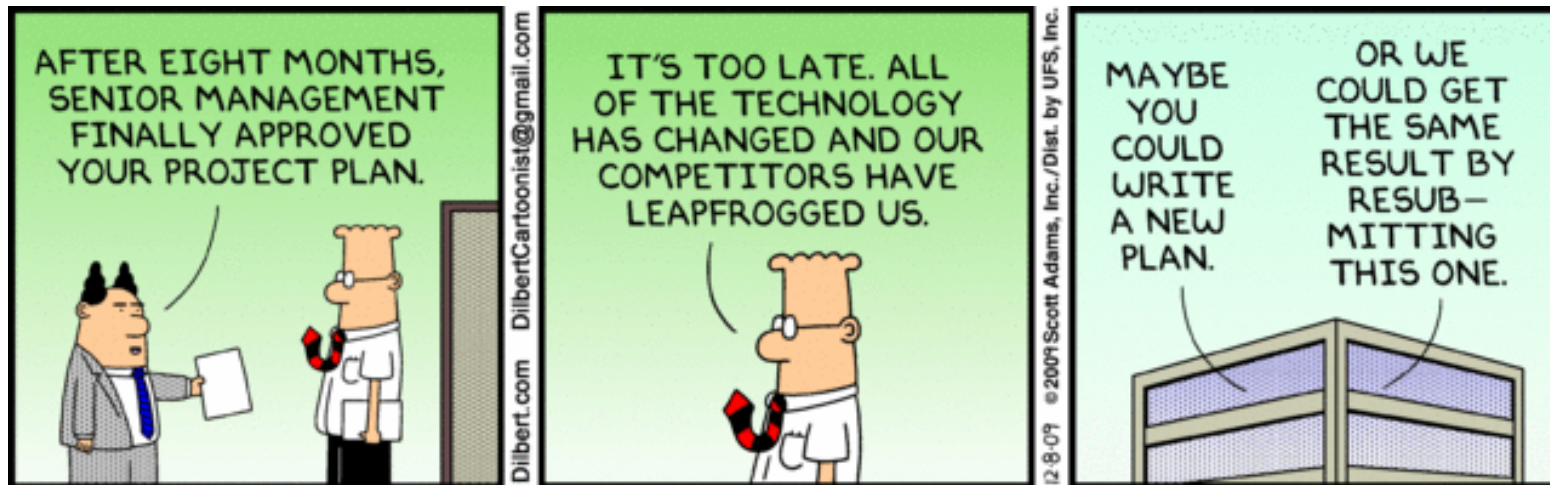


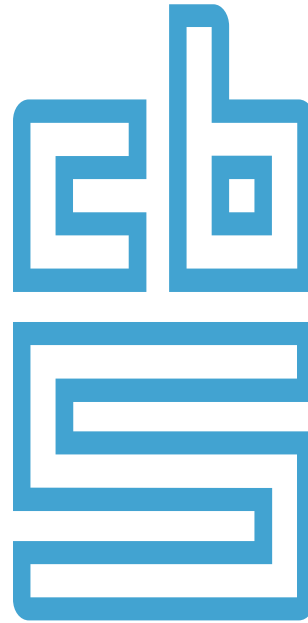
Takeaway messages (long versions)

- 1) The importance (and volume, variety and velocity) of data is rapidly growing. This calls for new methods and architectures of data management.
- 2) New relations between societal partners are emerging. Collaboration and partnerships are crucial in moving forward. Data sharing is not just an option, it is a must!
- 3) A combination of top-down (frameworks, guidelines) and bottom-up (experiments, concrete cases) approaches works best.
- 4) The importance of soft skills (communications, negotiation, sensitivity to the environment) for researchers is increasing. The ivory tower disappears.
- 5) Whatever you do, support at top management level is extremely important- create the conditions for change and innovation.

Takeaway messages (short versions)

- 1) New methods and architectures of data management are needed
- 2) Collaboration and partnerships are crucial in moving forward
- 3) Combine top-down and bottom-up approaches
- 4) The importance of soft skills is increasing
- 5) Create the conditions for change and innovation at top level





Facts that matter

