

Joint Research Centre

the European Commission's in-house science service

*Serving society
Stimulating innovation
Supporting legislation*

**"Universities between global
challenges and regional
development"**

6th ICA Rectors and Deans Forum 2016,
The Life Science University in the 21st Century
Global World, 26 and 27 October, Ghent

Miroslav Vesković

www.ec.europa.eu/jrc

EC DG JRC -The European Commission's science and knowledge service

Challenge driven university

The challenge of connecting universities to regional growth: territorial and higher education perspectives

The global challenges of our time and the global trends

Evidence-informed policy-making

Instead of conclusions

- DG JRC is the European Commission's science service
- Independent, evidence-based scientific and technical support
- Works in support of other Commission services, EU Institutions and Member States
- Independent of industrial and national interests



Directorate General Joint Research Centre



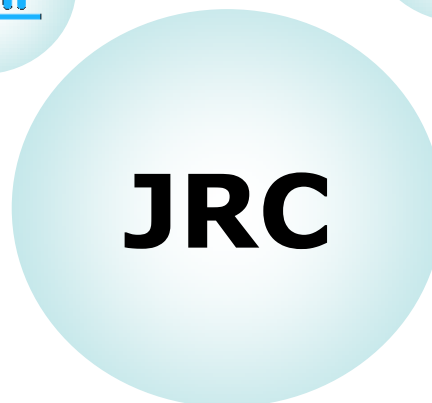
Established in 1957

1000+

partners: Universities, public research organisations, industry groups, Member State governments, international organisations, academic umbrella organisations and European Parliament



Presence in 5 countries
Italy, Belgium, Germany, The Netherlands, Spain



~3000

permanent and temporary staff, 1500 core research staff, 83% of core research staff with PhDs



125

instances of support to the EU policy-maker annually



Over 1,400 scientific publications per year, 40-50% of JRC publications belong to the top 25% most cited publications

Economy, finance and markets

Energy and transport

**Environment, resource
scarcity, climate change
and sustainability**

**Data and digital
transformations**

**Education, skills and
employment**

Innovation systems and processes

**Civil
Security**

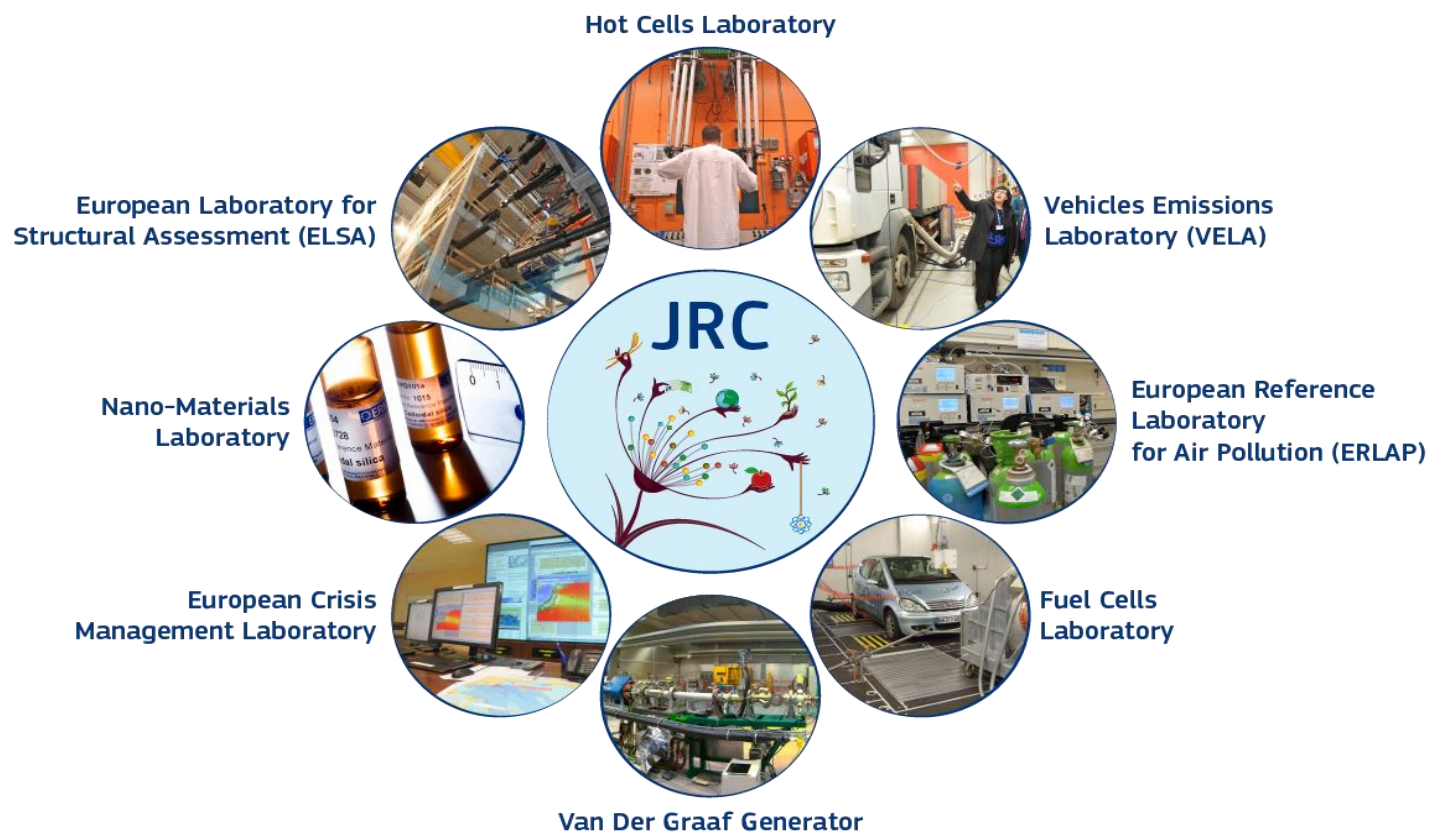
**Food, nutrition and
health**

**People, governance in
multicultural and
networked societies**

**Migration and
territorial
development**



42 large scale research facilities, more than 110 online databases





Your source of information on bioeconomy

Policy

Policy Mapping
EU Bioeconomy
Strategy

Research

Research Statistics
517 FP7-KBBE
Projects

Markets

Economic Data
Biomass
Supply/demand

The Problems of the World Are Complex



Source: ddp images/Marcus Brandt

<http://www.sueddeutsche.de/politik/streit-beigelegt-einigung-ueber-foederalismusreform-1.413140>

The challenge driven university



The challenge-driven university: how real-life problems can fuel learning Geoff Mulgan, Oscar Townsley, Adam Price

“ There is a need for more systematic experimentation, assessment and the adoption of new ways of undertaking higher education in “the challenge driven university” which use/integrate real-life problems to fuel learning, and develop students by putting them up against problems and challenges for which there are no established answers.



“Students have to draw on many disciplines to solve them; they have to work in teams; and they have to collaborate with organisations outside higher education... and in the process students gain the fundamental skills required for success in the workplace: applied knowledge, critical thinking and communication”



... the way of thinking

... the way of acting

... the way of being



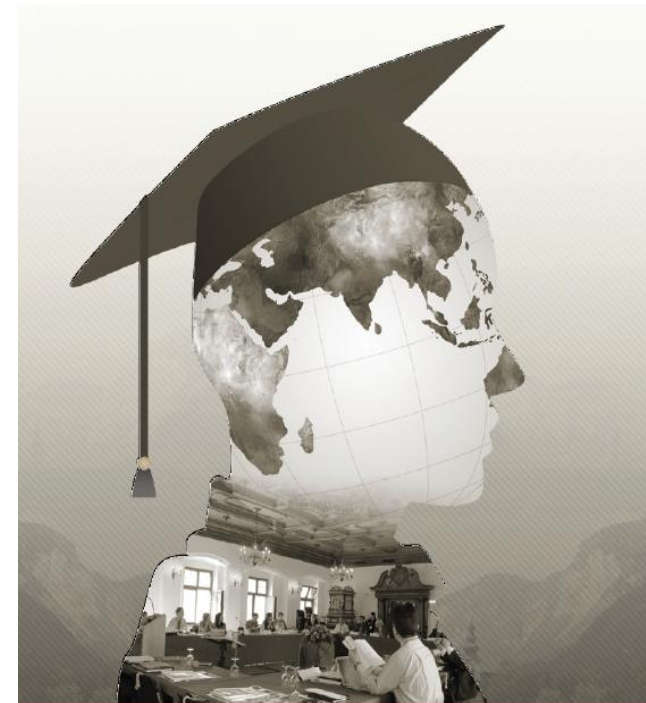
The sum of all these shifts, of the way of thinking, acting and being, from EGO to ECO, characterised by transdisciplinary complex collaborative challenge-pull actions bottom-up co-created by T-shaped people bridging fragmented capacities, gives rise to a new type of university, the challenge-based university, in which students are considered education prosumers engaged with both local and global communities.

A way ahead:



New innovation models and institutional change in universities:

- ❖ Societal challenges, social/open innovation, and the quadruple helix
- ❖ Responsible Research and Innovation
- ❖ The civic/engaged/challenge-driven university model



Citizens



Science

The Knowledge Paradox
Infinitely far away, infinitesimally close

SCIENCE

SOCIETY

The Knowledge Paradox
Infinitely far away, infinitesimally close

SCIENCE

SOCIETY

The “quadruple helix” paradigm



“Open Innovation 2.0 (OI2) is a new paradigm based on a Quadruple Helix Model where government, industry, academia and civil participants work together to co-create the future and drive structural changes far beyond the scope of what any one organization or person could do alone.

Action No 6: Quadruple Helix Innovation

Government, Academia, Industry and Citizens collaborating together to drive structural changes far beyond the scope of any one organization could achieve on it's own

Involve all stakeholders in quadruple helix to innovate and experiment in real world settings, in creating frictionless ecosystems



Smart Specialisation



Participatory process w/ Continuous Stakeholders' Engagement Quadruple Helix



Business

- Manufacturing and services
- Primary sectors
- Financial sector
- Creative industries
- Enterprises (large and SMEs)
- Clusters and organisations



Public administration

- Different government levels
- Energy and innovation agencies
- Regional development agencies
- Business advice offices
- Public procurement departments
- Public incubators

Research and education



- Public and private research bodies
- Universities
- Education and training
- VET centres
- Science and technology parks
- Technology transfer offices

Civil society/ Users



- Non-Governmental Organisations
- Citizens' initiatives
- Societal challenges
- Cooperative innovative solutions
- Consumers associations
- Talents

Entrepreneurial discovery.

The process of systematically scanning for technological, political and regulatory, social, and demographic changes to discover opportunities to produce new good and services

Entrepreneurial in composition & spirit:
risk-taking, broader view
beyond boundaries ...



- **Connecting Universities to Regional Growth: the contribution of universities to regional development, with a view to strengthening economic, social and territorial cohesion, in a sustainable way.**
- **Joint statement of the European Commission's S3 platform and the European University Association "MOBILISING UNIVERSITIES FOR SMART SPECIALISATION"**



JRC SCIENTIFIC AND POLICY REPORTS

Universities and Smart Specialisation

S3 Policy Brief Series
No. 03/2013

Louise Kempton, John Goddard,
John Edwards, Fatima Barbara Hegyi
and Soana Corne-Perez
2013



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EUROPEAN COMMISSION

• **Expectations at the EC, national and regional level for universities to play an active role in the design and implementation of S3 and in creating synergies with the non-spatial research and innovation funds (Horizon 2020)**

• **The challenge for universities and for regions in meeting these expectations**

• **Link to debates about the role and purpose of higher education in contemporary society in response to the question: what are universities for?**

• **Two distinct research and policy communities (1) universities and HE systems with their own internal logic and (2) societal expectations of universities including their contribution to regional development**

• **S3 a learning journey for universities, regions and policy makers at the national and European level**

Perspectives for Research and Innovation Strategies for Smart Specialisation (RIS3) in the wider context of the Europe 2020 Growth Strategy

This report was written by the Expert Group established to assess the contribution of "Research and Innovation Strategies for Smart Specialisation" (RIS3) to the Europe 2020 Growth Strategy



2015

Directorate-General for Research and Innovation

Higher Education for Smart Specialisation (HESS):

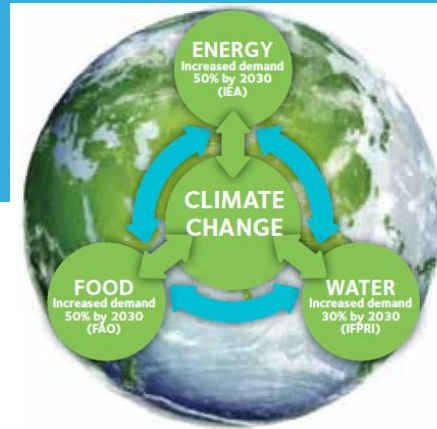
- **A new project launched by the European Commission's S3 Platform, in cooperation with DG Education and Culture**
- **Broad aims in the context of smart specialisation:**
 - **Align human capital supply with S3 priorities (regional demand)**
 - **Strengthen the contribution of HEIs to regional innovation systems**



- 1. Understand and support HEIs to align their functions of human capital development with S3 priorities.**
- 2. Analyse how the synergetic and strategic use of public funds can allow HEIs to better contribute to implementation of S3**
- 3. Foster change within selected HEIs to allow them to take on a boundary spanning role in implementing S3**
- 4. Facilitate external cooperation between the selected HEIs and other actors in the quadruple helix.**
- 5. Co-produce knowledge within a Community of Practice and disseminate this knowledge to a large policy audience.**

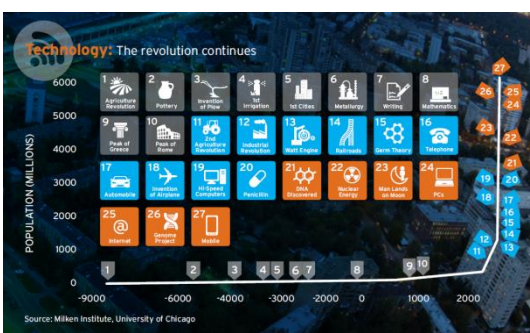
- **S3 Platform is an analytical, advisory and networking hub for EU Member States and regions in the design and implementation of Smart Specialisation Strategies (S3).**
- **Synergies with other JRC(IPTS) activities: Lagging regions, Stairway to Excellence, Thematic Platforms (Knowledge for Growth), OpenEdu, EntreComp (Information Society)**
- **Synergies with other DG EAC initiatives: UB Forum, Knowledge Alliances, HEInnovate...**

Universities, curiosity driven research and tackling the global challenges of our time:



The role of universities (together with other institutions) in tackling the great challenges of our time in environment (climate change and environmental sustainability...), science (Science 2.0, the data revolution...), society (demography, migrations, inequality, communication, internet of everything...) and economy (employability, open innovations, circular economy...) through research and through evidence informed policy making

Providing scientific results is not enough – they must be communicated, to the society and to the policy makers;
Changing education in such a way to make students able to tackle those problems in the future

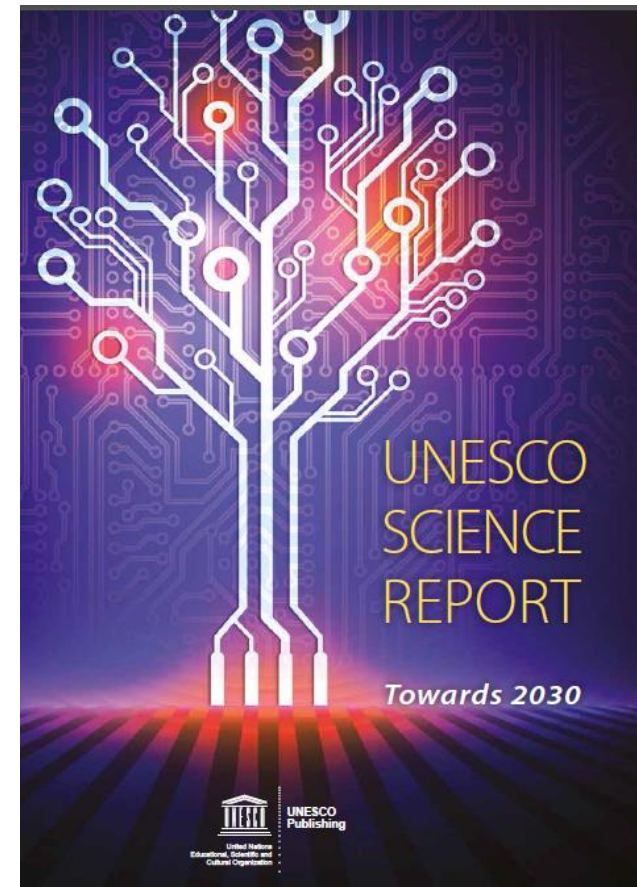


UNESCO SCIENCE REPORT

Towards 2030 Universities: increasingly global players

Patrick Aebischer, President, Ecole polytechnique fédérale de Lausanne, Switzerland

Universities have become institutions of a global world, in addition to assuming their traditional local and national roles. The answers to global challenges (energy, water and food security, urbanization, climate change, etc.) are increasingly dependent on technological innovation and the sound scientific advice brokered to decision-makers.



Robert Jan Smits, Director General for Research and Innovation:

“The key to universities becoming strategic institutions is to take a **holistic view** of their activities, rather than treating them in isolation. By integrating research, teaching and external engagement, the knowledge created can have a much greater impact”

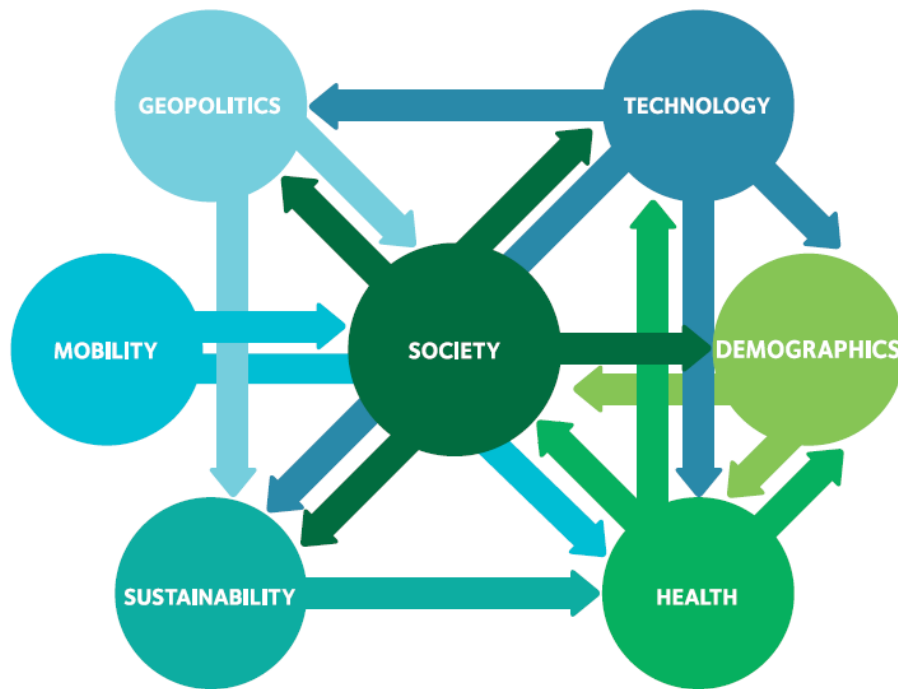
“**University management as well as academic staff need to become pro-active and move beyond mono-disciplinary and mono functional actions.** However, EU and national incentive structures also need to change because they are overly biased towards research output and can hinder universities in playing this strategic role”



FUTURE



TRENDS



Global megatrends in the 21st century
(Source: Oxford Martin Commission for Future Generations)

Forty key technologies for the future
(Source OECD)

Global Trends to 2030:

Can the EU meet the challenges ahead?

The European Strategy and Policy Analysis System (ESPAS) project

- General
- Economy
- Technologies
- Society
- External relations



**THE FUTURE IS NOT
PREDEFINED**



**IT VERY MUCH
DEPENDS UPON THE
POLICIES TAKEN**

EVIDENCE-INFORMED POLICY-MAKING

Decision-makers need their decisions to be informed by the best available science from across disciplines as these challenges no longer arrive in clean-cut discipline-shaped boxes.

The science-policy interface is a very specific field with its own framework requiring specific approaches.

Building Bridges Between Science and Policy





Research at CSaP

Examining the relationship between science,
evidence and policy.



Pathways to Impact

Helping academics explore the policy implications of their research.

We help academics increase the policy impact of their work by facilitating meaningful connections through our workshops and Fellowships.



Projects & Publications

Translating research into practice.

Our projects and publications help translate complex scientific information into a language that policy makers can easily understand.



The CSaP Network

A unique community of academics and policy makers

CSaP's network spans all disciplines, connecting people from the physical, engineering and life sciences to the humanities, arts and social sciences.



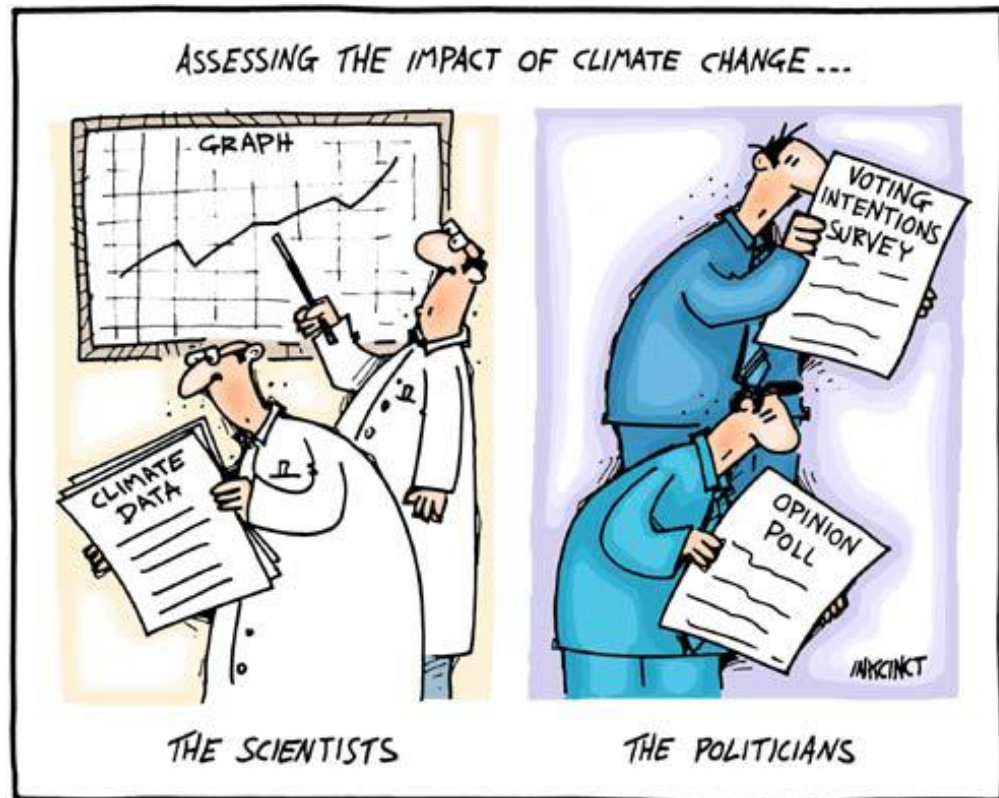
Vision:

"To play a central role in creating, managing and making sense of the collective scientific knowledge for better EU policy."

Mission:

"As the science and knowledge service of the Commission our mission is to support EU policies with independent evidence throughout the whole policy cycle."





19/02 2007-098 © John Ditchburn

EVIDENCE-INFORMED POLICY-MAKING

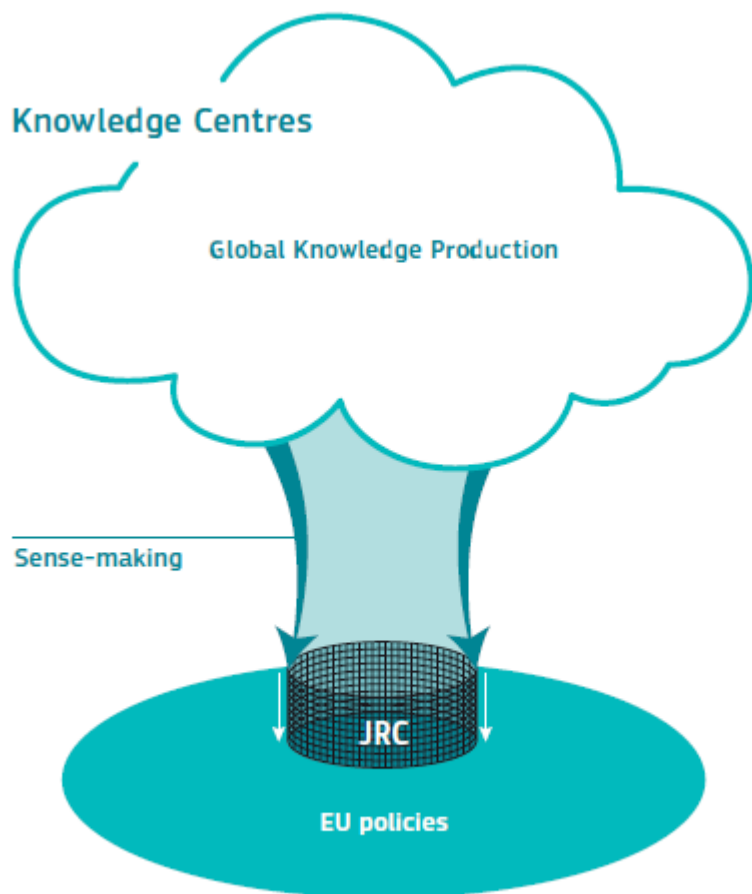
- **Trust**
- **Timing**
- **Form**
- **Format**



© Can Stock Photo



KNOWLEDGE...



- Knowledge production
- Knowledge management
- Sense making

21



Research
Centre

Complementing knowledge competence

European
Commission

with knowledge and management

Competence Centre
on COmposite INDicators
and Scoreboards

Competence Centre
on Microeconomic Evaluation

Knowledge Centre
for Migration
and Demography



Disaster
Risk
Management
Knowledge
Centre

- Competence Centre on Composite Indicators,
- Competence Centre on Microeconomic Evaluation
- Competence Centre on Modelling
- Marine Strategy Framework Directive - Competence Centre

➤ Knowledge Centre on Migration and Demography

➤ Disaster Risk Management Knowledge Centre

➤ Knowledge Centre for Territorial Policy

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INSTEAD OF



CONCLUSION:

E.O. Wilson:

“We are drowning in information, while starving for wisdom. The world henceforth will be run by synthesizers, people able to put together the right information at the right time, think critically about it, and make important choices wisely.”



*Serving society
Stimulating innovation
Supporting legislation*

Joint Research Centre (JRC)

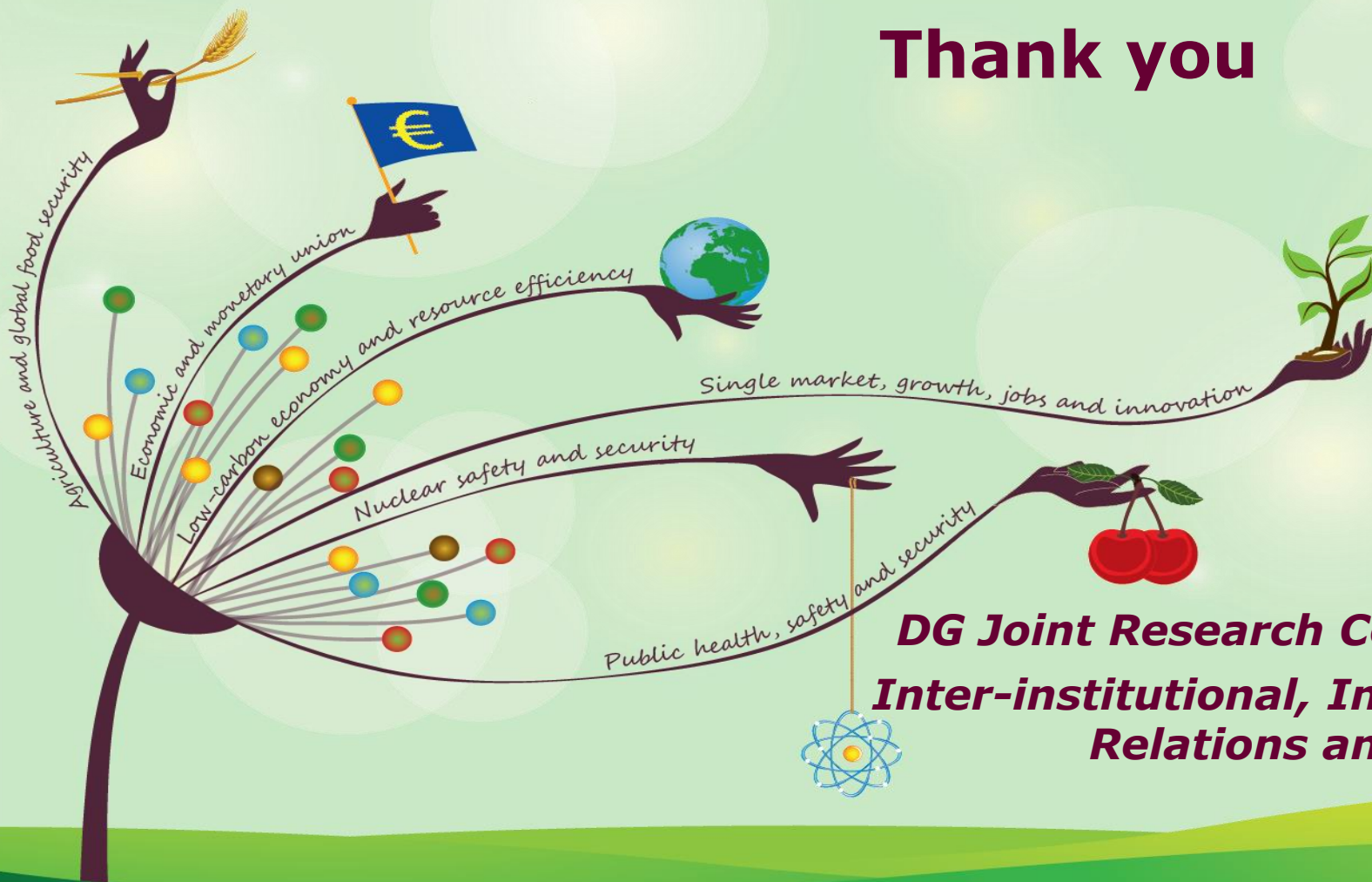
www.jrc.ec.europa.eu

Contact: jrc-info@ec.europa.eu

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Thank you



DG Joint Research Centre – JRC
Inter-institutional, International
Relations and Outreach